

Implementation Program

Gardena General Plan 2006

The City of Gardena General Plan 2006 establishes the foundation and policy framework in guiding Gardena into the future. The General Plan establishes goals and specific policies related to community development, resources and safety. The Implementation Program section of the General Plan outlines specific actions that will be necessary to put the policies contained in the General Plan into practice. The Implementation Program should be updated as often as deemed necessary to ensure that it reflects the City's implementation and strategic priorities and resources.

The responsible agencies or City departments for each action have been identified, along with the recommended time frame and funding source. Implementation time frames set forth are based upon current and anticipated resource availability and should be reviewed to incorporate changing conditions.

Implementation time frames are assigned as follows:

1-3 Years:

- No programs currently in place to begin implementing policy.
- Time sensitivity, with potential consequences for significant lost opportunities, if not implemented immediately.

3-5 Years:

- Some existing programs can function as temporary placeholder for policy implementation.
- Resources not likely to be available immediately.

5+ Years:

- Programs already in place to implement policy, and programs are considered generally adequate.
- Dependent upon other implementation programs being in place first (i.e. need to implement incrementally).
- Requires fiscal resources/capital commitments not likely to be available in the short run.



Implementation Program

| Action | Funding Source | Responsible Agency | Time Frame |
|--|---|--|---------------|
| LAND USE | PLAN | - | |
| LU Action 1: Maintain, Preserve and Rehabilitate Residential Neighborhoods | | | |
| Continue to promote programs such as the City's Handy-Worker Fix Up Program, Light Housing Rehabilitation Program, Section 8 Rental Assistance Program, and Preservation of At Risk Housing. | Federal & State Funds | City Manager | 5+ yrs. |
| LU Action 2: Revise and Enforce the Zoning Ordinance | | | |
| Revise development standards within the Zoning Ordinance to reflect and to be consistent with the new General Plan policies, particularly with respect to the introduction of the Mixed-Use Overlay District designation in the Land Use Plan. This will include revision to the Zoning Map to reflect the General Plan Land Use Map. Enforcement of the General Plan and Zoning Ordinance will prohibit incompatible uses and eventually phase out non-conforming uses. | General Fund | Community Development Department | 3 – 5 yrs. |
| LU Action 3: Adopt Specific Plans for Focused Areas | | | |
| Create joint public/private programs to prepare and implement specific plans for focused areas. These specific plans will support regional-serving commercial development and determine the feasibility of a mixed commercial and residential development in these areas. The focus areas include the Artesia Boulevard corridor and the three areas around the intersections along Rosecrans Avenue at Van Ness, Western, and Normandie Avenues. | Public/Private Partnership/ Grant Funds | Community Development Department | 1 – 3 yrs. |
| LU Action 4: Strengthen the Development Review Process | | | |
| Strengthen process for standards of development to place more stringent review criteria on infill developments that are adjacent to low-density residential homes. Emphasis should be placed on the use, scale, character, off-street parking, circulation, and design of the project in order to protect existing lower density residential character. | General Fund | Community Development Department | 3 – 5 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|--|--------------------|--|---------------|
| LAND USE PLA | N (Continued | d) | |
| LU Action 5: Provide Quality Open Space in Multi-Family Developments | | | |
| Require all multi-family developments to provide ample open space, landscaping, recreation facilities, and off-street parking for the health and safety of the residents. | Developer Funds | Community Development Department | 3 – 5 yrs. |
| LU Action 6: Provide Adequate Public Service | | | |
| Ensure adequate public service and infrastructure, including utilities and sewer, can be provided prior to project approval. Require projects exceeding the capacity of necessary services such as utilities and sewer to provide such services prior to project approval. Collaborate with related agencies to upgrade public infrastructure to meet new needs. | Developer Funds | Community Development Department/ Public Works | 1 – 3 yrs. |
| LU Action 7: Institute Traffic Calming Measures | | | |
| Identity the residential streets that are affected by cut-through traffic and develop plans to install traffic calming measures. | TBB | Community Development Department/ Public Works/ Police Department | 1 – 3 yrs. |
| LU Action 8: Undertake Program to Promote Mixed-Use | | | |
| Promote mixed-use development within the Mixed- Use Overlay Zone. Encourage consolidation of lots to provide larger development sites for mixed-use developments. Strictly enforce minimum lot size requirement for all mixed-use developments. | General Fund | Community Development Department | 1 – 3 yrs. |
| LU Action 9: Adopt Parking Standard for Mixed-Use Development | | | |
| Adopt parking standards specifically for mixed-use developments. All mixed-use projects must provide adequate parking. | General Fund | Community Development Department | 1 – 3 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|--------------------------------|---|---------------|
| LAND USE PLA | N (Continued | I) | |
| LU Action 10: Strengthen Landscaping Requirements | | | |
| Revise the zoning ordinance to strengthen landscaping requirements for commercial and industrial uses. The emphasis should be placed on beautifying street frontage and the frontage abutting a residential use. Encourage property owners to gradually meet the new standard. | General Fund | Community Development Department | 3 – 5 yrs. |
| LU Action 11: Undertake Programs to Promote Lot Consolidation | | | |
| Advertise the advantages of lot consolidation and encourage developers to assemble lots into larger sites to provide for modern development. | General Fund | Community Development Department | 1 – 3 yrs. |
| LU Action 12: Identify Strategy to Achieve Balanced Commercial Development standards | | | |
| Establish a joint-effort plan to approach and promote the City of Gardena to desired business tenants in order to achieve a balanced distribution of commercial services at appropriate locations in the City. | General Fund/Grant Funds | City Manager | 1 – 3 yrs. |
| LU Action 13: Establish Pedestrian Access Standards | | | |
| Thoroughly review pedestrian amenities of commercial projects during the project review and approval process. Revise development standards and design guidelines to emphasize the provision of safe pedestrian access. | General Fund/Grant Funds | Community Development Department/ Public Works | 1 – 3 yrs. |
| LU Action 14: Phase Out Non-Conforming Uses | | | |
| Strictly prohibit non-conforming uses from locating in commercial and industrial areas. Strictly prohibit a new non-conforming use from replacing a previous non-conforming use. | General Fund | Community Development Department | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|--|-----------------------|--|---------------|
| LAND USE PLA | N (Continued | d) | |
| LU Action 15: Enforce Parking Regulations | | | |
| Enforce the off-street parking and loading standards mandated by Chapter 18.40 of the municipal code for parking, loading and internal circulation. | General Fund/Fines | Police Department/ Code Enforcement | 3 – 5 yrs. |
| LU Action 16: Continue Rehabilitation Programs | | | |
| Create joint public/private programs for rehabilitation of dilapidated commercial and industrial buildings. | Grant Funds | City Manager | 3 – 5 yrs. |
| LU Action 17: Attract Desirable Commercial Tenants | | | |
| Continue the collaboration between Community Development Department and Economic Development office of the City Manager to identify and promote the City to desirable commercial and industrial tenants that pose minimal adverse impacts on surrounding land uses and are economically beneficial to the City. Provide technical assistance when needed. | Grant Funds | City Manager | 3 – 5 yrs. |
| LU Action 18: Provide Adequate Infrastructure, Utilities, and Public Service | | | |
| Confirm that a development can be served with adequate infrastructure, utilities, and public services prior to project approval to ensure that proposed developments do not exceed the capacity of public and utility services. | Developer Funds | Community Development Department/ Public Works/ State Agencies/ Special Districts | 3 – 5 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|-------------------|---|---------------|
| LAND USE PLA | N (Continu | ed) | |
| LU Action 19: Fulfill Environmental Regulations | | | |
| Prior to project approval, verify and require all commercial, industrial, or public developments to meet or exceed local and state requirements pertaining to noise, air, water, seismic safety and other applicable environmental regulations. Require environmental analysis or mitigation measures when necessary. | General Fund | Community Development Department | 5+ yrs. |
| LU Action 20: Mitigate Impacts of Hazardous Materials Discourage the use of hazardous materials in the | General | Fire/Community | 5+ yrs. |
| City and require mitigation measures when hazardous materials are used. | Fund | Development Department/ Police Department/ Business License | |
| LU Action 21: Require Appropriate Development Impact Fees and Dedications | | | |
| Ensure that all developers install all required public improvements and provide all required dedications. When applicable, development impact fees shall be justifiably calculated and collected. | General Fund | Community Development Department | 3 – 5 yrs. |
| LU Action 22: Review Existing Single- Family Neighborhoods as Appropriate | | | |
| Ensure that all existing single-family neighborhoods are protected from inappropriate general plan land use designations. | General Fund | Community Development Department | 1 – 3 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|--------------------------------|---|---------------|
| ECONOMIC DEVE | | PLAN | |
| ED Action 1: Diversify and Increase Funding Sources | | | |
| Pursue diverse funding sources, such as the Community Development Block Grant (CDBG), Neighborhood Initiative Grant, Brownfields Pilot Grant, 108 Loans, Brownfields Economic Development Initiative (BEDI), and other economic development funding sources, to implement the City Economic Development Program. | Grant Funds | City Manager | 5+ yrs. |
| ED Action 2: Monitor and Maintain the Condition of Public Improvements | | | |
| Conduct periodic surveys of the public infrastructure systems within commercial and industrial areas to identify maintenance and upgrade needs. Maintain public infrastructure in good condition to ensure quality service to commercial and industrial users. | General Fund/Grant Funds | Community Development Department/ Public Works | 3 – 5 yrs. |
| ED Action 3: Conduct Regular Market Analysis Research | | | |
| Determine the City's retail market by conducting and maintaining research regarding retail leakages. This effort will assist the City in identifying appropriate tenants to serve the day and night time population of in the City. The research will strengthen the City Economic Development Program and improve marketing efforts. | General Fund | City Manager | 3 – 5 yrs. |
| ED Action 4: Maintain a Current Multimedia Marketing Program | | | |
| Develop a set of marketing tools, including utilization of the City's website and newspaper, as well as publication of articles in various nationwide magazines to invite potential investors and businesses to locate in the City. This program should aggressively develop strategies to attract regional and national tenants. In addition, advertise the City's Mixed-Use Overlay areas to potential investors and highlight the benefits of mixed-use developments. | General Fund/Grant Funds | City Manager | 3 – 5 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|--|--------------------------------|------------------------------------|---------------|
| ECONOMIC DEVELOPM | IENT PLAN (C | ontinued) | |
| <i>ED Action 5: Maintain a Citywide Development and Business-Monitoring Database</i> | | | |
| Provide and maintain a citywide database building on the City's Geographic Information System (GIS) capabilities and other technological resources to monitor trends and activities and provide accurate information to support public and business community's decision making. | General Fund/Grant Funds | Community Developer Director | 3 – 5 yrs. |
| ED Action 6: Continue the Brownfield Program | | | |
| Continue and expand the Brownfield Program to remediate and redevelop contaminated sites within the City. This program identifies contaminated sites, the cost of cleanup and a strategy for sustainable reuse or development of the site. Currently there are 22 identified Brownfield sites within the City. A key component to this program is on-going community outreach through the Brownfield Community Relations Committee which provides information and receives input on environmental issues in the community. | Grant Funds | City Manager | 5+ yrs. |
| ED Action 7: Continue Workshops for Existing Businesses | | | |
| Develop joint business workshops with the Southwest Los Angeles County Small Business Development Center (SBDC) for existing and future businesses in the City. Topics shall include marketing, business plan development, human resources, independent contractors and others. | Grant Funds | City Manager | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame | |
|---|-------------------|--|---------------|--|
| ECONOMIC DEVELOPMENT PLAN (Continued) | | | | |
| ED Action 7: Continue Workshops for Existing Businesses | | | | |
| Develop joint business workshops with the Southwest Los Angeles County Small Business Development Center (SBDC) for existing and future businesses in the City. Topics shall include marketing, business plan development, human resources, independent contractors and others. | Grant Funds | City Manager | 5+ yrs. | |
| ED Action 8: Establish a Small Businesses Assistance Program | | | | |
| Continue to implement commercial rebate program and Micro-Loan program to assist small businesses and start-up companies in the City. Provide technical assistance to existing and potential businesses when needed. | Grant Funds | City Manager | 3 – 5 yrs. | |
| ED Action 9: Establish a Business Outreach Program | General Fund/ | City Manager | 3 – 5 yrs. | |
| Establish a formal long-term business outreach program specifically designed to identify expansion possibilities, provide resource materials to the City's business community, conduct business workshops, provide access to lender information, and promote a business friendly atmosphere. | Grant Funds | | | |
| ED Action 10: Enforce Seismic and Other Structural Retrofits | | | | |
| Identify and provide assistance to owners of commercial and industrial buildings that do not meet the latest seismic requirements or other Unified Building Code standards. | Grant Funds | Community Development Department | 3 – 5 yrs. | |
| ED Action 12: Expand the Rosecrans Revitalization Program | | | | |
| Continue implementation of the Rosecrans Revitalization Program to revitalize the Rosecrans corridor to increase potential revenue, attract new businesses, and create additional employment opportunities for local residents. | Grant Funds | City Manager | 3 – 5 yrs. | |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|--------------------------------|--|---------------|
| COMMUNITY [| DESIGN PLAN | | |
| DS Action 1: Establish a Design Review Board or Process | | | |
| Establish a Design Review Board that reviews the design of all new buildings and significant renovations in the City. The purpose of the Design Review Board is to carry out all policies, development standards, and design guidelines set forth by the General Plan, the Zoning Ordinance, as well as any Specific Plans. The Design Review Board will consist of a registered architect, a landscape architect and the Community Development Department. This Board will provide recommendations to the Planning Commission. | Developer | Community Development Department | 1 – 3 yrs. |
| DS Action 2: Intensify Code Enforcement | | | |
| Intensify code enforcement to include greater coverage and perform proactive code enforcement activities. In addition, strictly enforce sign standards in the zoning ordinance through the permit approval process as well as code enforcement actions. | General Fund/Grant Funds | Police Department/ Community Development Department/ Public Works | 3 – 5 yrs. |
| DS Action 3: Establish Entry Monument Signage Program | | | |
| Identify key entry points of the City and install attractive, permanent entry monument signs to create a welcoming sense of arrival into the City. The entry monument signs shall be designed to reflect the character of the City and be beautified with landscaping. | General Fund/Grant Funds | City Manager | 1 – 3 yrs. |
| DS Action 4: Establish a Citywide Beautification Program | | | |
| Develop a Citywide Beautification Master Plan to be carried out in the next 15 years. The plan shall target undergrounding of utilities, installation of landscaped medians in major corridors throughout the City, planting of street trees, installation of public art, as well as specific guidelines for all street furniture. | General Fund/Grant Funds | Community Development Department/ Public Works | 1 – 3 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|--------------------------------|---|---------------|
| COMMUNITY DESIGN | PLAN (Cont | inued) | |
| DS Action 5: Establish a Tree Planting Program | | | |
| In addition to the Citywide Beautification Program, the City shall develop a Street Tree Planting Program that specifically addresses street trees in the City. The City shall conduct a street tree inventory to identify places where trees are needed, select appropriate species of trees to be planted, and develop strategic phasing plan to complete the planting in an on-going process. The Street Tree Planting Program shall complement and be consistent with the Citywide Beautification Program. | General Fund/Grant Funds | Public Works/ Community Development Department | 1 – 3 yrs. |
| DS Action 6: Update Landscape Standards | | | |
| Update the zoning ordinance to include landscaping standards in all commercial, industrial, and public uses. The emphasis shall be placed on providing landscaping on street frontage to achieve maximum beautification effects. All new commercial, industrial, and public uses shall be required to install sufficient landscaping, while all existing commercial, industrial, and public uses shall be encouraged to meet the new standard. | General Fund/Grant Funds | Community Development Department | 3 – 5 yrs. |
| DS Action 7: Update Cultural and Historical Survey | | | |
| Update the 1981 Cultural and Historical Study to identify cultural resources within the City. The study should be used to plan preservation programs for the City's important landmarks and places of historical importance. | General Fund/Grant Funds | City Manager | 1 – 3 yrs. |
| DS Action 8: Identify Design Requirements for Single-Family Additions/Remodels | | | |
| Carefully review the design features of all single- family additions and remodels during the permit approval process. The addition or remodel shall match the existing structure in design, type of material, color, roofing, and windows treatments. The addition shall be sensitive to the scale and character of surrounding residential units and the privacy of adjacent residents. | General Fund | Community Development Department | 3 – 5 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame | |
|--|-------------------|--|---------------|--|
| COMMUNITY DESIGN PLAN (Continued) | | | | |
| DS Action 9: Continue Programs to Encourage Rehabilitation of Aging Residential Work with homeowner associations as well as individual homeowners to encourage rehabilitation of aging residential units. Establish a housing rehabilitation program that provides homeowners financial assistance in rehabilitating housing units. | Grant Funds | Community Development Department/ City Manager | 3 – 5 yrs. | |
| DS Action 10: Create Development and Design Standards for Mixed-Use Development Adopt development and design standards for Mixed- Use Overlay Zones and Home Business Zone. The development standard shall become part of the zoning ordinance and shall be enforced by the Community Development Department and the Design Review Board. | General Fund | Community Development Department | 1 – 3 yrs. | |
| DS Action 11: Continue Van Ness Façade Renovation Revitalization Program Continue to be implemented include the Van Ness Façade Renovation Program which promotes renovation and beautification efforts on commercial properties along Van Ness Avenue. | Grant Funds | City Manager | 3 – 5 yrs. | |
| DS Action 12: Establish Sign Programs for Commercial Corridors Develop a Sign Program for major shopping plazas as well as commercial establishments along major corridors. The Sign Program should regulate the type, size, font, style, color, fixture, location, and all other design elements of signs. | General Fund | Community Development Department | 3 – 5 yrs. | |
| DS Action 13: Establish a Program to Collaborate with Property Owners to Update Signage Collaborate with property owners to replace dilapidated, faded, and non-conforming signs. | Grant Funds | Community Development Department/ Police Dept./ City Manager | 1 – 3 yrs. | |



| Action | Funding | Responsible | Time |
|---|--------------|--|-------------|
| | Source | Agency | Frame |
| CIRCULAT | ION PLAN | | |
| CI Action 1: Implement the Circulation Policies, Priorities in the Capital Improvement Program, and Circulation Mitigation Measures Identified in the General Plan EIR | | | |
| Modify and improve the City's circulation system as necessitated by regional growth and new development to ensure adequate levels of service, and monitor the operation of major streets. As roadway facilities approach or exceed the level of service standards established in the Circulation Plan, roadway capacity will be improved by adding through and turn lanes and other transportation measures identified in the Circulation Plan. Roadway segment and intersection improvements to accommodate future traffic volumes are identified in the General Plan EIR. Utilize the Capital Improvement Program process to prioritize, finance, and complete roadway improvements identified in the Circulation Plan and as necessitated by regional growth and new development. Update the Capital Improvement | General Fund | Public Works | 1 – 5+ yrs. |
| Program annually to respond to changes in local priorities and available funding sources. CI Action 2: Initiate a Traffic Impact Fee Consider the preparation and adoption of a traffic impact fee ordinance that requires developers to incorporate improvements of the circulation network to mitigate impacts on traffic flow resulting by the | General Fund | Community Development Department | 1 – 3 yrs. |
| project or pay fair share costs. CI Action 3: Implement Truck Route Ordinance Maintain and enforce truck routes as shown in Figure CI-3. Clearly mark truck routes. Prohibit on-street truck parking for loading and unloading using City ordinances. | General Fund | Public Works/Police Department | 3 – 5 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|--------------------------------|---|---------------|
| CIRCULATION P | LAN (Continu | led) | |
| CI Action 4: Create a Program to Address Neighborhood Traffic | | | |
| Establish a Neighborhood Traffic Control Program and prioritize criteria for completing modifications identified in the Program to mitigate neighborhood traffic intrusion from truck and commuter traffic. Pursue grants to complete such improvements. | General Fund/Grant Funds | Community Development Department/ City Manager | 3 – 5 yrs. |
| <i>CI Action 5: Maintain a Responsive Gardena Fixed Route and Dial a Ride Services</i> | | | |
| Regularly review routes and schedules to ensure that user needs are met. Evaluate opportunities to expand the area and provide more frequent bus service on established and/or new routes. Explore partnership opportunities between the public and private sectors for expanding Dial-A-Ride services and providing paratransit services. Pursue grants from the Los Angeles County Metropolitan Transportation Authority, the State, federal transportation agencies, and other sources to fund operation and expansion of Gardena transit service. | Grant Funds | Bus Lines/City Manager | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|---|--------------------------------|--|---------------|
| OPEN SPA | CE PLAN | | |
| OS Action 1: Expand the Parkland Ordinance | | | |
| Revise the parkland ordinance to regulate the quality of parkland in the City. The ordinance must be consistent with Quimby Act regulations. | General Fund/Grant Funds | Community Development Department | 5+ yrs. |
| OS Action 2: Periodically Assess Park Conditions | | | |
| Periodically assess current park conditions and maintenance and recreation needs according to the standards set forth in the Community Resources Element, Parkland Ordinance, and any other City programs. | General Fund | Parks and Recreation/ City Manager | 1 – 3 yrs. |
| OS Action 3: Assess Accessibility to Community Resources | | | |
| Assess the need for physical improvements that will increase accessibility to the City's recreational, educational and cultural resources. Upgrade public facilities to comply with the Americans with Disabilities Act (ADA), as feasible. Create a prioritized list of needed improvements. Research and seek out federal and State funding opportunities to finance ADA improvements. | Grant Funds | Public Works/City Manager | 3 – 5 yrs. |
| OS Action 4: Establish Joint-Use Programs | | | |
| Coordinate with Los Angeles Unified School District (LAUSD) to enter into joint use agreements to make additional recreational facilities available to the community during non-school hours. Dedicate financial resources, as available, to research the feasibility and legal requirements of joint-use agreements. | General Fund | City Manager | 1 – 3 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame | | |
|--|-----------------------------|---|---------------|--|--|
| OPEN SPACE PL | OPEN SPACE PLAN (Continued) | | | | |
| OS Action 5: Implement City's Bike Route Plan Initiate joint forces of related City departments to implement the Gardena Bike Route Plan. When feasible, link the city's internal bike routes with regional bike routes. | Grant Fund | Public Works/ Community Development Department | 1 – 3 yrs. | | |
| OS Action 6: Implement the Willows Wetland Plan Continue the implementation of the City's Plan for the Gardena Willows Wetland, which was adopted in 1999. | Grant Fund/ Volunteers | Parks and Recreation Department/ Public Works | 5+ yrs. | | |
| OS Action 7: Examine Access to Park and Recreation Activities Continue to expand park and recreation programs. Encourage the continuation and development of no or low cost after-school, youth, and family programs. Maximize participant transportation options to locations offering these community services. | General Fund | Parks and Recreation Department | 5+ yrs. | | |
| OS Action 8: Pursue Recreational Funding Pursue private, state and federal funding for pocket park creation and for the maintenance of community resources and programs. Conduct periodical searches in the California Governor's Office of Planning and Research Get Grants database that identifies grant sources within California agencies. | General Fund | Parks and Recreation Department | 5+ yrs. | | |



| Action | Funding Source | Responsible Agency | Time Frame |
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| OPEN SPACE PL | AN (Continue | ed) | |
| OS Action 9: Identify Future Parkland Resources | | | |
| Identify vacant and underutilized sites for purchase, donation, or consolidation with adjacent vacant or underutilized sites for the potential development of parks. The priority to increase parkland should be placed in the northwest quadrant of the City. | General Fund | Community Development Department/ Public Works/ Parks and Recreation Department | 1 – 3 yrs. |
| Require specific plans to include public open space areas and consider using easements as recreational open space. The specific plan for the Artesia Corridor shall include the Dominguez Flood Control Channel side roads for recreational use. Also explore the feasibility of converting the Edison right-of-way between Artesia Boulevard and 178th Street to a multi-purpose park and trial. Determine the feasibility of using the Vermont Avenue median strip for recreational uses. | | Department | |
| OS Action 10: Identify the City's Needs for New Building Facilities Periodically evaluate the City's need for new facilities | General Fund | City Manager | 1 – 3 yrs. |
| such as a Senior Center and a Multi-Purpose Center. Document funding, staff, and equipment needs. Explore State, federal, and private opportunities for funding. Solicit sponsorships and donations from business owners and community leaders. | | | |
| OS Action 11: Identify Parking Requirements for City Parks | | | |
| Provide adequate parking for all parks and recreation facilities in the City. Explore the possibility of joint parking agreements with private entities as well as LAUSD to ensure easy access to City parks and facilities. | General Fund | Community Development Department/Cit y Manager | 1 – 3 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
|--|--------------------------------|--|---------------|
| CONSERVATI | ON PLAN | | |
| CN Action 1: Undertake Public Awareness on Resource Conservation and Preservation | | | |
| Through the utilization of the City's TV channel, website, public education sessions, school programs, as well as pamphlets and flyers, raise public awareness on all resource conservation issues. Topics shall include preservation of the Gardena Willows Wetland, conservation, recycling of solid wastes, water conservation of energy, and the protection of the City's cultural and historical resources. Seek partnerships with related entities such as the Golden State Water Company, Southern California Edison, and other State or regional agencies on public education efforts. | General Fund/Grant Funds | Public Works | 5+ yrs. |
| CN Action 2: Explore Ways to Utilize Reclaimed Water Participate with the Southern California Water Company in exploring the conversion to reclaimed water for irrigation of public land and right of ways. | N/A | Public Works | 1 – 3 yrs. |
| CN Action 3: Continue to Promote Drought Tolerant Landscaping Encourage projects with significant landscaped areas to use low water consuming or drought tolerant plants. | N/A | Community Development | 5+ yrs. |
| Landscaped areas should also be mulched to the maximum extent to reduce evaporation and maintain soil moisture. | | Department/ Public Works | |
| CN Action 4: Continue to Enforce the Water Efficient Landscape Ordinance Water Conservation Measures | | | |
| Encourage Water conservation measures recommended by the California Department of Water Resources to be incorporated in all new or substantially rehabilitated projects. | General Fund | Community Development Department | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
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| CONSERVATION F | PLAN (Cont | inued) | |
| CN Action 5: Continue to Comply with the Federal Clean Water Act | | | |
| Continue to comply with the Federal Clean Water Act requirements for National Pollutant Discharge Elimination System (NPDES) permits, including developing and requiring the development of Water Quality Management Plans for all new development and significant redevelopment in the City. | General Fund | Public Works | 5+ yrs. |
| CN Action 6: Continue to Support Efforts of the Water Replenishment District Ground Water Supply | | | |
| As a member of the West Basin Water Replenishment District, support the Salt Water Intrusion Barrier Project and its efforts. | General Fund | City Manager | 5+ yrs. |
| CN Action 7: Continue to Comply with Water Quality Control Programs | | | |
| Actively participate in water quality control programs through municipal controls and support of the Regional Water Quality Control Board and County Sanitation District #5. | General Fund | Community Development Department/ Public Works | 5+ yrs. |
| CN Action 8: Update the City's Source Recovery and Recycling Element | | | |
| Update the City's Source Recovery and Recycling Element (SRRE) to be in compliance with the solid waste diversion requirements established by the California Integrated Waste Management Act of 1989. | General Fund | City Manager's Office | 1-3 yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
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| CONSERVATION PL | AN (Continue | ed) | |
| CN Action 9: Undertake Public Education on the Impact of Improper Hazardous Waste Disposal | | | |
| Conduct public education sessions on the impacts of illegal dumping and improper hazardous waste disposal. Topics shall include the negative health and safety impacts of illegal disposal of hazardous materials, identification of potential illegal dumping, proper method of hazardous waste disposal, the process for reporting illegal dumping, and other relevant topics. Distribute pamphlets and flyers for public education purposes. | General Fund | Public Works | 5+ yrs. |
| CN Action 10: Continue to Administer a Hazardous Waste Monitoring Program Develop a hazardous waste monitoring program to monitor the industrial or commercial users of hazardous materials. Identify users of hazardous waste within the City and conduct periodic inspections to ensure proper usage and disposal of hazardous materials. | General Fund | Fire Department | 5+ yrs. |
| CN Action 11: Continue to Enforce Title 24 Regulations Through the building permit approval and inspection process, ensure that all Title 24 regulations have been met in all new developments in the City. | General Fund | Community Development Department/ Public Works | 5+ yrs. |
| CN Action 12: Require Use of Energy Saving Materials in Public Projects | | | |
| When feasible, incorporate energy saving materials in all public development projects as well as City-assisted rehabilitation units. | General Fund | Community Development Department/ Public Works | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
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| CONSERVATION I | PLAN (Contin | ued) | |
| CN Action 13: Establish a City Cultural and Historical Resources Program | | | |
| Update the Historical Resources Survey Report that was developed in 1981. Building on the 1981 report, the updated report shall discuss archival research on the City's cultural and historical resources, impacts of demographic changes and recent developments on the City's cultural and historical resources, the current condition of the City's historical landmarks as identified in the 1981 report, as well as any additional sites for possible consideration as a cultural or historical landmark. Once the Historical Resources Survey Report has been updated the City shall develop a historical preservation plan and an ordinance that would provide for the designation, preservation and control of architectural, historical, or cultural landmarks in the City. | General Fund | City Manager/ Community Development Department | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
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| PUBLIC SAFE | TY PLAN | | |
| PS Action 1: Continue Gardena Police Department Programs | | | |
| Continue to implement and seek additional funding for existing police department programs such as the ATF Gang Resistance Education, Training (G.R.E.A.T.), Gardena Municipal Bus Line security, and Code Enforcement. | General Fund/Grant Funds | Police Department | 5+ yrs. |
| PS Action 2: Continue Neighborhood Watch Program | | | |
| Promote the City's Neighborhood Watch Programs. Increase public awareness on the importance of neighborhood watch and solicit public participation. | General Fund/Grant Funds | Police Department | 5+ yrs. |
| PS Action 3: Continue Graffiti Watch | | | |
| Actively remove graffiti and encourage residents and businesses to promptly report incidences of graffiti. In addition, actively prosecute or fine persons who committed the crime of graffiti. | General Fund | Public Works/Police Department | 5+ yrs. |
| PS Action 4: Continue Graffiti Removal | | | |
| Program Establish a Graffiti Removal Program that works to remove graffiti in less than 24-hours within report of the offense. The Police Department shall take reports and forward the clean-up request to the Public Works Department for expedient graffiti removal. | General Fund | Public Works | 5+ yrs. |
| PS Action 5: Evaluate Fire Flow Pressure Citywide | | | |
| Conduct a Citywide evaluation on fire flow pressures in the City. Collaborate with Southern California Water Company on necessary upgrades to ensure adequate fire protection. | General Fund | Fire Department | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame |
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| PUBLIC SAFETY PI | AN (Continu | ied) | |
| PS Action 6: Undertake Procedure to Manage High-Risk Buildings and Properties | | | |
| Develop a multi-departmental program involving the Gardena Community Development Department, Police Department, and the Los Angeles County Fire Department to identify buildings and properties of potential safety risks (i.e. fire hazards, hazardous materials). Tighten fire prevention efforts around identified high-risk fire sites. | General Fund | Community Development Department/ Public Works/Police Department/City Manager | 5+ yrs. |
| PS Action 7: Continue to Involve Public Safety in Project Review For all new multi-family housing projects, larger development projects, as well as any development projects that have potential impact on law enforcement and public safety, submit development site plans to the Gardena Police Department for public safety recommendations. | General Fund | Community Development Department/ Police Department | 5+ yrs. |
| PS Action 8: Locate a Police Substation | | | |
| Establish a police substation at the municipal bus maintenance facility located at the Western Avenue and 139th Street. | General Fund/Grant Funds | Bus Lines/Police Department | 5+ yrs. |
| PS Action 9: Establish Truck Routes for Transport of Hazardous Materials | | | |
| Designate specific truck routes within the City for the transport of hazardous materials and prohibit the transport of hazardous waste through sensitive areas such as residential neighborhoods, schools, parks, and hospitals or during peak hours. Provide adequate buffer wherever possible. | General Fund | Public Works/Police Department | 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame | |
|--|--------------------------------|--|---------------|--|
| PUBLIC SAFETY PLAN (Continued) | | | | |
| <i>PS Action 10: Monitor Rail Transport of Hazardous Materials</i> | | | | |
| Communicate with Union Pacific rail on a regular basis to determine the type, quantity and the schedule of hazardous materials that is transported by rail through the City and what emergency response procedures Union Pacific has to address spills and other accidental events. | General Fund | Public Works/Police Department/Fire Department | 5+ yrs. | |
| <i>PS Action 11: Continue Participation in City- County Household Hazardous Waste Collection Programs</i> | | | | |
| Continue to assist in the operation and implementation of City-County Household Hazardous Waste Collection Programs. | General Fund/Grant Funds | Public Works | 5+ yrs. | |
| <i>PS Action 12: Continue Public Outreach and Education</i> | | | | |
| Through public outreach and education efforts, provide public information regarding crime prevention, law enforcement, fire, natural disasters, and emergency preparedness. Utilize various channels such as the City's television channel, the City website, public education sessions, school programs, as well as pamphlets and flyers for public education purposes. | General Fund/Grant Funds | Police Department/Fire Department/ Community Development Department | 5+ yrs. | |
| <i>PS Action 13: Implement Mitigation Measures Related to Hazardous Waste and Materials Impacts</i> | | | | |
| Implement the hazardous waste and materials impact mitigation measures identified in the General Plan EIR. These include requiring: a full Phase I Environmental Assessment of site where the City is involved in the financing of property; soil sampling of construction sites where excavation and soil filling occur in areas of known commercial and industrial uses; relevant licenses and permits from appropriate agencies responsible for the regulation of hazardous materials. | Developer Funded | Community Development Department | 5+ yrs. | |



| Action | Funding Source | Responsible Agency | Time Frame |
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| PUBLIC SAFETY PL | AN (Continu | ed) | |
| <i>PS Action 14: Prepare Comprehensive Geotechnical Investigations of Major Development Projects</i> | | | |
| Prior to the submission of any new building permit applications, the applicant of a major development shall provide for the City's review and consent, a comprehensive geotechnical investigation and documentation of the potential for seismically induced ground shaking on the building site. | Developer Funded | Community Development Department | 1 – 3 yrs. |
| <i>PS Action 15: Implement Mitigation Measures</i> <i>Related to Air Quality Impacts</i> | | | |
| Implement the air quality mitigation measures identified in the General Plan EIR. These include measures and rules recommended or required by the South Coast Air Quality Management District (SCAQMD). | Developer Funded | Public Works/ SCAQMD | 1 - 5+ yrs. |



| Action | Funding Source | Responsible Agency | Time Frame | | | |
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| NOISE PLAN | | | | | | |
| Transportation Noise Control | | | | | | |
| N Action 1: Require Noise Mitigation to be Provided for Roadway Improvement Projects | | | | | | |
| The principal method of protecting sensitive land uses from traffic noise is the construction of noise barriers in concert with road improvement projects. Where necessary to mitigate identified adverse significant noise impacts, the City will request the inclusion of soundwalls, earthen berms, or other acoustical barriers as part of any Caltrans, MTA or County roadway project. | General Fund | Public Works | 5+ yrs. | | | |
| N Action 2: Enforce Vehicle Noise Control Regulations | | | | | | |
| To minimize or reduce noise impacts on residential and other sensitive land uses, the City will: 1) enforce and periodically evaluate truck and bus movements and routes to reduce impacts on sensitive areas; and 2) promote coordination between the Police Department and the California Highway Patrol to enforce the State Motor Vehicle noise standards. | General Fund | Police Department | 5+ yrs. | | | |
| N Action 3: Require Railroad Noise Control Measures to be Utilized | | | | | | |
| The principal methods of protecting sensitive land uses from rail vehicle noise are the construction of noise barriers, reduction of vehicle speed, the use of well- maintained welded track, rubberized crossings and whistle blowing procedures. The City will seek assistance from the Public Utilities Commission in achieving these methods of noise protection for residential and other sensitive uses. | General Fund | Public Works | 3 – 5 yrs. | | | |



| Action | Funding Source | Responsible Agency | Time Frame | | |
|--|-------------------|--|---------------|--|--|
| NOISE PLAN (Continued) | | | | | |
| N Action 4: Monitor General and Commercial Aviation Activities to Maximize Aviation Noise Control | | | | | |
| The City will work to reduce noise impacts resulting from aircraft operations at Hawthorne Municipal Airport and the Commerce Airport by: 1) participating in and monitoring the planning process for these facilities; and 2) discouraging general and commercial aviation activities that increase the noise exposure at sensitive land uses. | General Fund | Police Department | 5+ yrs. | | |
| Noise and Land Use Planning Integration | | | | | |
| N Action 5: Design and Enforce Compatibility Standards Through the design review process, the Noise Plan standards of compatibility described in Figure N-1 and Table N-2 will be applied to new development proposal. Methods to mitigate anticipated impacts, such as building orientation and acoustical barriers, shall be applied to meet the standards. | General Fund | Community Development Department | 3 – 5 yrs. | | |
| <i>N Action 6: Enforce Noise Insulation standards</i> Interior and exterior noise levels for proposed new developments shall be required to meet the California Noise Insulation Standards (Title 24 of the California Administrative Code). These standards shall also be applied to all single-family developments and condominium conversion projects where feasible. | General Fund | Community Development Department | 3 – 5 yrs. | | |
| N Action 7: Require Acoustical Analysis for Projects Involving or Impacting Noise Sensitive Uses. Acoustical analysis reports prepared by a qualified acoustical consultant will be required for new sensitive land uses within noise impact areas (i.e., those areas where the existing or future CNEL exceeds 60 dB). | General Fund | Community Development Department | 3 – 5 yrs. | | |



| Action | Funding Source | Responsible Agency | Time Frame | | |
|--|-------------------|--|---------------|--|--|
| NOISE PLAN (Continued) | | | | | |
| Non-Transportation Noise Control | | | | | |
| N Action 8: Update the City's Noise Ordinance | | | | | |
| The City will adopt and enforce a Noise Ordinance to reduce excessive noise from site-specific sources such as construction activity, mechanical equipment, landscaping maintenance, loud music, truck traffic, loading and unloading activities, and other sources. | General Fund | Community Development Department | 1 – 3 yrs. | | |
| N Action 9: Revise Noise Ordinance when Appropriate. | | | | | |
| The City shall periodically review its Noise Ordinance, policies and regulations affecting noise in order to conform to changes in legislation and/or technologies. | General Fund | Community Development Department | 5+ yrs. | | |
| N Action 10: Comply with Occupational Safety and Health Noise Standards | | | | | |
| City departments will comply with all state and federal OSHA noise standards, and all new equipment purchases shall comply with state and federal noise standards. | General Fund | City Manager | 5+ yrs. | | |